2015-2016 CUSD Journey 2020 Metrics District Achievement Goals** Final Results Approved September 23, 2015

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vill be achiev	ed.		
CUSD will exceed state proficiency percentage at all grade levels in reading and math and will exceed state by 5 percentage points in at least 75% of the	CUSD will exceed state proficiency percentage at all grade levels in reading and math and will exceed state by 5 percentage points in at least 50% of the	CUSD will exceed state proficiency percentage in all of the areas.	CUSD will exceed state proficiency percentage in at least 75% of the areas.
At least 90% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.	Areas. At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.	At least 75% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.	At least 60% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.
	vill be achieve CUSD will exceed state proficiency percentage at all grade levels in reading and math and will exceed state by 5 percentage points in at least 75% of the areas. At least 90% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science. CUSD will be in the top quintile in at least 80%	vill be achieved.CUSD will exceed state proficiency percentage at all grade levels in reading and math and will exceed state by 5 percentage points in at least 75% of the areas.CUSD will exceed state by 5 percentage points in at least 50% of the areas.At least 90% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.At least 75% of cusD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.At least 75% of cusD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.CUSD will be in the top quintile in at least 80%CUSD will be in the top quintile in at least 70%	Vill be achieved.CUSD will exceed state proficiency percentage at all grade levels in reading and math and will exceed state by 5 percentage points in at least 75% of the areas.CUSD will exceed state proficiency percentage at all grade levels in reading and math and will exceed state by 5 percentage points in at least 75% of the areas.CUSD will exceed state by 5 percentage points in at least 50% of the areas.CUSD will exceed state by 5 percentage points in at least 50% of the areas.CUSD elementary sites will have 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.At least 75% of CUSD will be in the top quintile in at least 80% of the areas.CUSD will be in the top quintile in at least 80% of the areas.CUSD will be in the top quintile in at least 70% of the areas.CUSD will be in the top quintile in at least 60% of

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3. Students in 3 rd grade wi	I read at leas	t at grade lev	el.	
a. The percent of 3rd grade students reading at grade level will increase. (defined by proficient and highly proficient on AzMERIT ELA reading) ARS 15-701.2	At least 52% of 3 rd grade students are proficient and highly proficient on AzMERIT ELA.	Between 48% and 51% of 3 rd grade students are proficient and highly proficient on AzMERIT ELA.	Between 44% and 47% of 3 rd grade students are proficient and highly proficient on AzMERIT ELA.	Between 40% and 43% of 3 rd grade students are proficient and highly proficient on AzMERIT ELA.
b. Students in the 3 rd grade will demonstrate expected growth maintained or exceeded on the 3 rd grade ATI post assessment for reading.	At least 90% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in 3 rd grade reading.	At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in 3 rd grade reading.	At least 75% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in 3 rd grade reading.	At least 60% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in 3 rd grade reading.
4. Indicators for career/col (Scores for 4a through 4m will be ave			se.	
a. Scholarship Dollars	In excess of \$95 million scholarship dollars earned by graduating seniors	Between \$85 and \$94.999 million scholarship dollars earned by graduating seniors	Between \$75 and \$84.999 million scholarship dollars earned by graduating seniors	Between \$65 and \$74.999 million scholarship dollars earned by graduating seniors
b. Service Learning Hours	CUSD secondary students will accumulate, on average, at least 5.0 hours of service learning hours per student.	CUSD secondary students will accumulate, on average, at least 4.5 hours of service learning hours per student.	CUSD secondary students will accumulate, on average, at least 4.0 hours of service learning hours per student.	CUSD secondary students will accumulate, on average, at least 3.5 hours of service learning hours per student.
c. National Merit Scholars, Flinn Scholars	Number of qualifying National Merit Semifinalists and Flinn Scholars will be at least 26.	Number of qualifying National Merit Semifinalists and Flinn Scholars will be 23, 24 or 25.	Number of qualifying National Merit Semifinalists and Flinn Scholars will be 20, 21, or 22.	Number of qualifying National Merit Semifinalists and Flinn Scholars will be between 17, 18 or 19.
d. Advanced Placement Tests	Number of AP Tests will be at least 5,350 exams.	Number of AP Tests will be at least 4,954 exams.	Number of AP Tests will be at least 4,554 exams.	Number of AP Tests will be at least 4,154 exams.

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e. Advanced Placement Scores	The percent of passing AP scores (3,4,5) will be at least 65%.	The percent of passing AP scores (3,4,5) will be between 61% and 64.9%.	The percent of passing AP scores (3,4,5) will be between 58% and 60.9%.	The percent of passing AP scores (3,4,5) will be between 55% and 57.9%.
f. ACT ASPIRE All 7 th Grade Students	The percent of students in CUSD that are at/above the benchmark will exceed the nation and state in all eight categories (English, Mathematics, Reading and Science for both State and Nation).	The percent of students in CUSD that are at/above the benchmark will exceed the nation and state in six of the eight categories.	The percent of students in CUSD that are at/above the benchmark will exceed the nation and state in four of the eight categories.	The percent of students in CUSD that are at/above the benchmark will exceed the nation and state in two of the eight categories.
g. ACT – Mathematics District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be in the top 7 in comparison to states testing at least 85% of their population.
h. ACT – English District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be in the top 7 in comparison to states testing at least 85% of their population.

i. ACT – Reading District Choice State Testing ALL 11 th Grade	4 The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be higher than all states testing at least 85% of their population.	3 The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be in the top 3 in comparison to states testing at least 85% of their population.	2 The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be in the top 5 in comparison to states testing at least 85% of their population.	1 The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be in the top 7 in comparison to states testing at least 85% of their population.
j. ACT – Science District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be in the top 7 in comparison to states testing at least 85% of their population.
k. International Baccalaureate	The number of IB exams will be at 200 or more and the average grade on IB exams amongst diploma candidates will meet or exceed 4.50	The number of IB exams will be at 200 or more and the average grade on IB exams amongst diploma candidates will exceed 4.25	The average grade on IB exams exceeds amongst diploma candidates 4.00	The average grade on IB exams exceeds amongst diploma candidates 3.75
I. Dual Credit Hours	The number of dual credit hours accrued by CUSD students will exceed 14,500 hours.	The number of dual credit hours accrued by CUSD students will be in between 13,500 and 14,499 hours.	The number of dual credit hours accrued by CUSD students will be in between 12,500 and 13,499 hours.	The number of dual credit hours accrued by CUSD students will be in between 10,000 and 12,499 hours.

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m. CUSD Pipeline Data for Community Colleges (MCCCD) and ADE Connect for Arizona State University, Northern Arizona University and University of Arizona	At least 70% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.	At least 66% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.	At least 62% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.	At least 58% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.				
n. CUSD Pipeline Data for Community Colleges A.R.S. Title 15-1822	CUSD students will have a first year completion rate in community college that exceeds the statewide completion rate by at least 5.0%.	Students will have a first year completion rate in community college that exceeds the statewide completion rate by at least 3.5%.	Students will have a first year completion rate in community college that exceeds the statewide completion rate by at least 2.0%.	Students will have a first year completion rate in community college that exceeds the statewide completion rate.				
o. Career and Technical Education (CTE) (Placements are defined by a student that was in the program for two or more years that continued to post-high school education, a military career or was employed in the field in which they concentrated while in CTE program during high school.) 5. The student dropout rate	The percent of post-high school placements out of the senior concentrators from the previous year will increase.	The percent of post-high school placements out of the senior concentrators from the previous year will be maintained or decrease by no more than 10%.	The percent of post-high school placements out of the senior concentrators from the previous year will decrease by no more than 15%.	The percent of post-high school placements out of the senior concentrators from the previous year will decrease by no more than 20%.				
•	Dropout rate at	1.3% - 1.5%	1.6% - 2.0%	2.1% - 2.5%				
6. The CUSD graduation rate will be maximized.								
	1		00.0% 00.0%	89.0% - 89.9%				
a. The four year graduation rate will be at least 92.3%.	The 4 year graduation rate will be at least 92.3%	91.0% - 92.3%	90.0% - 90.9%	03.0% - 03.3%				

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 b. The percentage of 9th grade students who attain 5.5 credits during their first year of enrollment in high school will increase. 7. CUSD will maintain its m 	At least 88% of 9 th grade students will attain 5.5 credits during their first year of enrollment in high school. arket share. The student	At least 84% of 9 th grade students will attain 5.5 credits during their first year of enrollment in high school.	At least 80% of 9 th grade students will attain 5.5 credits during their first year of enrollment in high school	At least 76% of 9 th grade students will attain 5.5 credits during their first year of enrollment in high school.
	charter school mobility rate within CUSD will be below 2%.	charter school mobility rate within CUSD will be below 3%.	charter school mobility rate within CUSD will be below 4%.	charter school mobility rate within CUSD will be below 5%.
8. CUSD will be an employe	er of choice.			
(Scores for 8a, 8b and 8c will be avera				
a. CUSD will be an employer of choice as measured by employee likelihood to recommend. (<i>Question off</i> <i>Employee Survey</i>)	The rating will exceed 75%.	The rating will be between 70% and 74%.	The rating will be between 65% and 69%.	The rating will be between 60% and 64%.
b. CUSD will be an employer of choice as measured by certified employee retention rate.	The retention rate will be at least at 90%.	The retention rate will be between 85% and 89%.	The retention rate will be between 80% and 84%.	The retention rate will be between 75% and 79%.
c. CUSD will be an employer of choice as measured by the percentage of employees that strongly agree or agree with the statement, "I am proud to work in CUSD." (<i>Question</i> off Employee Survey)	The percent of employees that strongly agree or agree with this statement will be at least 90%.	The percent of employees will be between 85% and 89%.	The percent of employees will be between 80% and 84%.	The percent of employees will be between 75% and 79%.
9. CUSD will be a district of	choice.			
a. CUSD will be a district of choice as measured by letter grade assigned by parent. (Question 16: What grade would you give your youngest child's school?)	At least 90% of responders rate their youngest child's school as an A or B.	85% to 90% of responders rate their youngest child's school as an A or B.	80% to 84% of responders rate their youngest child's school as an A or B.	75% to 79% of responders rate their youngest child's school as an A or B.
10. CUSD will maintain the the top 10% compared				ssroom in
	Maintain in top 10%	Maintain in top 15%	Maintain in top 20%	Maintain in top 25%

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	4	3	2	1
11. Outside contributions (tax credit, fin	ancial and gr	ants) will ex	ceed 2.5%
of the general budget li	imit.	-	-	
	Meet or exceed 2.5% of the general budget limit. (\$5,697,419)	Meet or exceed 1.5% of the general budget limit. (\$3,418,451)	Meet or exceed 1% of the general budget limit. (\$2,278,967)	Meet or exceed 0.5% of the general budget limit. (\$1,139,483)
12. CUSD communication v stakeholders.	vill be rated a	in A or B by 8	5% of the	
a. Communication as measured by parent response to school communication. (Question 36: Thinking about the school where your youngest child attends, in general, how well does the school communicate with you?)	At least 85% of responders will rate CUSD as an A or B with respect to communication.	80% to 84% of responders will rate CUSD as an A or B.	75% to 79% of responders will rate CUSD as an A or B.	70% to 74% of responders will rate CUSD as an A or B.

**The Chandler Unified District Governing Board reserves the right to include bonus points in the case of extraordinary or unexpected events that may occur during a given fiscal year. This includes the ability to account for the margin of error in survey questions administered to the public and employees through WestGroup Research.

Subcategory Scores and Averages

1. Grade Level Proficiency

Goal	Sub	Summary of Goal	Subcategory	Points
	1a	AzMERIT Compared to State	4	
	1b	ATI Expected Growth	3	
1		Total Score Goal 1: Grade Level	Avg. 1a – 1b	3.5
		Proficiency		

3. 3rd Grade Reading

Goal	Sub	Summary of Goal	Subcategory	Points
	3a	3 rd Grade Reading AzMERIT	4	
	3b	3 rd Grade Reading ATI Expected Growth	3	
3		Total Score Goal 3: 3 rd Grade Reading	Avg. 3a – 3b	3.5

4. College and Career Readiness

Goal	Sub	Summary of Goal	Subcategory	Points
	4a	Scholarship Dollars	4	
	4b	Service Learning Hours	4	
	4c	National Merit/Flinn Qualifiers	4	
	4d	AP Tests Taken	4	
	4e	AP Passing Scores	3	
	4f	ACT Aspire Scores	3	
	4g	ACT DCST College Ready –	4	
		Mathematics		
	4h	ACT DCST College Ready – English	3	
	4i	ACT DCST College Ready – Reading	3	
	4j	ACT DCST College Ready – Science	3	
	4k	IB Tests and Scores	4	
	41	Dual Credit Hours Taken	4	
	4m	Freshmen Courses (English and Math)	3	
	4n	Community College Pipeline Data	1	
	40	CTE Placements	4	
4		Total Score Goal 4: College and Career	Avg. 4a – 4o	3.4
		Ready		

6. Graduation Rate

Goal	Sub	Summary of Goal	Subcategory	Points
	6a	Graduation Rate	3	
	6b	9 th Grade Credits	3	
6		Total Score Goal 6: Graduation Rate	Avg. 6a – 6b	3

8. Employer of Choice

Goal	Sub	Summary of Goal	Subcategory	Points
	8a	Employee Recommendation Rate	4	
	8b	Employee Retention Rate	4	
	8c	Proud to Work in CUSD	4	
8		Total Score Goal 8: Employer of Choice	Avg. 8a – 8c	4

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Goal	Summary of Goal	Average	Points
1	Grade Level Proficiency	Avg. 1a – 1b	3.5
2	AzMERIT compared to similar districts		4
3	3 rd Grade Reading	Avg. 3a – 3b	3.5
4	College and Career Ready	Avg. 4a – 4o	3.4
5	Dropout Rate		4
6	Graduation Rate	Avg. 6a – 6b	3
7	Market Share		4
8	Employer of Choice	Avg. 8a – 8c	4
9	District of Choice		4
10	Classroom Dollars		4
11	Outside Contributions		4
12	Communication Rating		4
TOTAL		Rubric	45.4
		Score (48)	94.6%

Employee Performance Incentive Tally Sheet

Pay for Performance Awarded

90% to	o 100% =	\$500
80% to	89.9% =	\$300
70% to	79.9% =	\$250
60% to	69.9% =	\$200
50% to	59.9% =	\$150
0% to	49.9% =	\$0