2016-2017 CUSD Journey 2025 Metrics District Achievement Goals** Approved September 28, 2016

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1. Grade level proficiency v	vill be achiev			'
a. Students at all grade levels will exceed state AzMERIT scores in ELA and mathematics.	CUSD will exceed state proficiency percentages at all grade levels in ELA and mathematics and will exceed the state by 15 percentage points in at least 75% of subject areas.	CUSD will exceed state proficiency percentages at all grade levels in ELA and mathematics and will exceed the state by 15 percentage points in at least 50% of subject areas.	CUSD will exceed state proficiency percentage in all of the areas.	CUSD will exceed state proficiency percentage in at least 75% of the areas.
b. Students at the K-6 grade level will show growth between beginning of the year pre-assessment and end of the year post-assessment in ATI.	At least 90% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.	At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.	At least 75% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.	At least 60% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in mathematics, ELA and science.
2. Students at all grade level districts (1,000 or more a mathematics on AzMER)	students per			CUSD will be in the top quintile in at least 50% of the areas.

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3. Students in 3 rd grade wi	ll read at leas	t at grade lev		
a. The percent of 3rd grade students performing at grade level will increase in ELA. (Defined by proficient and highly proficient on AzMERIT ELA) ARS 15-701.2	At least 60% of 3rd grade students are proficient and highly proficient on AzMERIT ELA.	Between 55% and 59% of 3 rd grade students are proficient and highly proficient on AzMERIT ELA.	Between 50% and 54% of 3rd grade students are proficient and highly proficient on AzMERIT ELA.	Between 45% and 49% of 3rd grade students are proficient and highly proficient on AzMERIT ELA.
b. Students in the 3 rd grade will demonstrate expected growth maintained or exceeded on the 3 rd grade ATI post assessment for ELA.	At least 90% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in 3 rd grade ELA.	At least 75% of CUSD elementary sites will have 75% of their students demonstrate expected growth maintained or exceeded in 3 rd grade ELA.	At least 75% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in 3rd grade ELA.	At least 60% of CUSD elementary sites will have 60% of their students demonstrate expected growth maintained or exceeded in 3rd grade ELA.
4. Indicators for career/col	lege readines	s will increas	se.	
(Scores for 4a through 4m will be ave	raged for one overal	l score for goal 4.)		
a. Scholarship Dollars	In excess of \$120 million scholarship dollars earned by graduating seniors	Between \$110 and \$119.9 million scholarship dollars earned by graduating seniors	Between \$100 and \$109.9 million scholarship dollars earned by graduating seniors	Between \$90 and \$99.9 million scholarship dollars earned by graduating seniors
b. Service Learning Hours	CUSD secondary students will accumulate, on average, at least 5.5 hours of service learning hours per student.	CUSD secondary students will accumulate, on average, at least 5.0 hours of service learning hours per student.	CUSD secondary students will accumulate, on average, at least 4.5 hours of service learning hours per student.	CUSD secondary students will accumulate, on average, at least 4.0 hours of service learning hours per student.
c. National Merit Scholars, Flinn Scholars	Number of qualifying National Merit Semifinalists and Flinn Scholars will be at least 27.	Number of qualifying National Merit Semifinalists and Flinn Scholars will be 24, 25 or 26.	Number of qualifying National Merit Semifinalists and Flinn Scholars will be 21, 22, or 23.	Number of qualifying National Merit Semifinalists and Flinn Scholars will be between 18, 19 or 20.
d. Advanced Placement Tests	Number of AP Tests will be at least 6,420 exams.	Number of AP Tests will be at least 6,004 exams.	Number of AP Tests will be at least 5,580 exams.	Number of AP Tests will be at least 5,160 exams.

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e. Advanced Placement Scores	The percent of passing AP scores (3,4,5) will be at least 65%.	The percent of passing AP scores (3,4,5) will be between 61% and 64.9%.	The percent of passing AP scores (3,4,5) will be between 58% and 60.9%.	The percent of passing AP scores (3,4,5) will be between 55% and 57.9%.
f. ACT ASPIRE All 7 th Grade Students	The percentage of 7 th grade students that are on track for college readiness in both STEM and ELA as measured by the ACT Aspire increases to 50.4%.	The percentage of 7 th grade students that are on track for college readiness in both STEM and ELA as measured by the ACT Aspire increases beyond 49.4%.	The percentage of 7 th grade students that are on track for college readiness in both STEM and ELA as measured by the ACT Aspire does not fall below 48.4%.	The percentage of 7 th grade students that are on track for college readiness in both STEM and ELA as measured by the ACT Aspire does not fall below 47.4%.
g. ACT – Mathematics District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in mathematics (22) will be in the top 7 in comparison to states testing at least 85% of their population.
h. ACT – English District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in English (18) will be in the top 7 in comparison to states testing at least 85% of their population.

i. ACT – Reading District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in reading (22) will be in the top 7 in comparison to states testing at least 85% of their population.
j. ACT – Science District Choice State Testing ALL 11 th Grade	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be higher than all states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be in the top 3 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be in the top 5 in comparison to states testing at least 85% of their population.	The percent of students meeting the Career and College Readiness Benchmark in science (23) will be in the top 7 in comparison to states testing at least 85% of their population.
k. International Baccalaureate	The number of IB exams will be at 200 or more and the average grade on IB exams amongst diploma candidates will meet or exceed 4.50	The number of IB exams will be at 200 or more and the average grade on IB exams amongst diploma candidates will exceed 4.25	The average grade on IB exams exceeds amongst diploma candidates 4.00	The average grade on IB exams exceeds amongst diploma candidates 3.75
I. Dual Credit Hours	The number of dual credit hours accrued by CUSD students will exceed 16,500 hours.	The number of dual credit hours accrued by CUSD students will be between 15,000 and 16,499 hours.	The number of dual credit hours accrued by CUSD students will be between 13,500 and 14,999 hours.	The number of dual credit hours accrued by CUSD students will be between 12,000 and 13,499 hours.

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m. CUSD Pipeline Data for Community Colleges (MCCCD) and ADE Connect for Arizona State University, Northern Arizona University and University of Arizona	At least 70% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.	At least 66% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.	At least 62% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.	At least 58% of classes taken, in mathematics and English, by CUSD graduates during their freshmen year in college at MCCCD or the three state universities will be credit bearing and at college level for the most recent cohort.
n. CUSD Pipeline Data for Community Colleges A.R.S. Title 15-1822	CUSD students will have a first year completion rate in community college that exceeds the statewide completion rate by at least 5.0%.	Students will have a first year completion rate in community college that exceeds the statewide completion rate by at least 3.5%.	Students will have a first year completion rate in community college that exceeds the statewide completion rate by at least 2.0%.	Students will have a first year completion rate in community college that exceeds the statewide completion rate.
o. Career and Technical Education (CTE) (Placements are defined by a student that was in the program for two or more years that continued to post-high school education, a military career or was employed in the field in which they concentrated while in CTE program during high school.)	The percent of post-high school placements out of the senior concentrators from the previous year will increase.	The percent of post-high school placements out of the senior concentrators from the previous year will be maintained or decrease by no more than 10%.	The percent of post-high school placements out of the senior concentrators from the previous year will decrease by no more than 15%.	The percent of post-high school placements out of the senior concentrators from the previous year will decrease by no more than 20%.
5. The student dropout rate				
6. The CUSD graduation ra	Dropout rate at or below 1.2%	1.3% - 1.5% (imized	1.6% - 2.0%	2.1% - 2.5%
a. The four year graduation rate will be at least 92.3%.	The 4 year graduation rate will be at least 92.3%	91.0% - 92.3%	90.0% - 90.9%	89.0% - 89.9%

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b. The percentage of 9th	At least 88% of	At least 84% of	At least 80%	At least 76%
grade students who attain	9 th grade	9th grade	of 9th grade	of 9th grade
5.5 credits during their first	students will	students will	students will	students will
year of enrollment in high	attain 5.5 credits	attain 5.5 credits	attain 5.5	attain 5.5
school will increase.	during their first	during their first	credits during	credits during
	year of	year of	their first year	their first year
	enrollment in	enrollment in	of enrollment	of enrollment
	high school.	high school.	in high school	in high school.
7. CUSD will maintain its m	arket share.			
	The student	The student	The student	The student
	charter school	charter school	charter school	charter school
	mobility rate	mobility rate	mobility rate	mobility rate
	within CUSD will	within CUSD will	within CUSD	within CUSD
	be below 2%.	be below 3%.	will be below	will be below
			4%.	5%.
8. CUSD will be an employe	er of choice.			
(Scores for 8a, 8b and 8c will be avera		score for goal 8.)		
a. CUSD will be an employer	The rating will	The rating will	The rating will	The rating will
of choice as measured by	exceed 80%.	be between 75%	be between	be between
employee likelihood to		and 79%.	70% and 74%.	65% and 69%.
recommend. (Question off				
Employee Survey)				
b. CUSD will be an employer	The retention	The retention	The retention	The retention
of choice as measured by	rate will be at	rate will be	rate will be	rate will be
certified employee	least at 90%.	between 85%	between 80%	between 75%
retention rate.		and 89%.	and 84%.	and 79%.
c. CUSD will be an employer	The percent of	The percent of	The percent of	The percent of
of choice as measured by	employees that	employees will	employees will	employees will
the percentage of	strongly agree	be between 85%	be between	be between
employees that strongly	or agree with	and 89%.	80% and 84%.	75% and 79%.
agree or agree with the	this statement			
statement, "I am proud to	will be at least			
work in CUSD." (Question	90%.			
off Employee Survey)				
9. CUSD will be a district of	choice.			
a. CUSD will be a district of	At least 90% of	85% to 90% of	80% to 84% of	75% to 79% of
choice as measured by	responders rate	responders rate	responders	responders
letter grade assigned by	their youngest	their youngest	rate their	rate their
parent. (Question 16:	child's school as	child's school as	youngest	youngest
What grade would you	an A or B.	an A or B.	child's school	child's school
give your youngest child's	J 5. D.	J	as an A or B.	as an A or B.
school?)			25 an 71 or 5.	25 an 7 or D.
10. CUSD will maintain the	nercentage o	f dollars spe	nt in the cla	ssroom in
the top 10% compared	•	and the second s		
and top to /o companion	Maintain in top		Maintain in top	Maintain in ton
	10%	Maintain in top 15%	20%	Maintain in top 25%
	10 /0	13/0	20 /0	20 /0

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11 Outside contributions (t	ax credit fin	ancial and gr	ants) will ex	ceed 2.5%				
11. Outside contributions (tax credit, financial and grants) will exceed 2.5% of the general budget limit.								
	Meet or exceed 2.5% of the general budget limit. (\$6,342,761)	Meet or exceed 1.5% of the general budget limit. (\$3,805,657)	Meet or exceed 1% of the general budget limit. (\$2,537,105)	Meet or exceed 0.5% of the general budget limit. (\$1,268,554)				
12. CUSD communication v stakeholders.	12. CUSD communication will be rated an A or B by 85% of the stakeholders.							
a. Communication as measured by parent response to school communication. (Question 36: Thinking about the school where your youngest child attends, in general, how well does the school communicate with you?)	At least 85% of responders will rate CUSD as an A or B with respect to communication.	80% to 84% of responders will rate CUSD as an A or B.	75% to 79% of responders will rate CUSD as an A or B.	70% to 74% of responders will rate CUSD as an A or B.				

^{**}The Chandler Unified District Governing Board reserves the right to include bonus points in the case of extraordinary or unexpected events that may occur during a given fiscal year. This includes the ability to account for the margin of error in survey questions administered to the public and employees through WestGroup Research.

Subcategory Scores and Averages

1. Grade Level Proficiency

Goal	Sub	Summary of Goal	Subcategory	Points
	1a	AzMERIT Compared to State		
	1b	ATI Expected Growth		
1		Total Score Goal 1: Grade Level	Avg. 1a – 1b	
		Proficiency		

3. 3rd Grade ELA

Goal	Sub	Summary of Goal	Subcategory	Points
	3a	3 rd Grade ELA AzMERIT		
	3b	3 rd Grade ELA ATI Expected Growth		
3		Total Score Goal 3: 3 rd Grade ELA	Avg. 3a – 3b	

4. College and Career Readiness

Goal	Sub	Summary of Goal	Subcategory	Points
	4a	Scholarship Dollars		
	4b	Service Learning Hours		
	4c	National Merit/Flinn Qualifiers		
	4d	AP Tests Taken		
	4e	AP Passing Scores		
	4f	ACT Aspire Scores		
	4g	ACT DCST College Ready –		
		Mathematics		
	4h	ACT DCST College Ready – English		
	4i	ACT DCST College Ready – Reading		
	4j	ACT DCST College Ready – Science		
	4k IB Tests and Scores			
	41	Dual Credit Hours Taken		
	4m	Freshmen Courses (English and Math)		
	4n	Community College Pipeline Data		
	4o	CTE Placements		
4		Total Score Goal 4: College and Career	Avg. 4a – 4o	
		Ready		

6. Graduation Rate

Goal	Sub	Summary of Goal	Subcategory	Points
	6a	Graduation Rate		
	6b	9 th Grade Credits		
6		Total Score Goal 6: Graduation Rate	Avg. 6a – 6b	

8. Employer of Choice

Goal	Sub	Summary of Goal	Subcategory	Points
	8a	Employee Recommendation Rate		
	8b	Employee Retention Rate		
	8c	Proud to Work in CUSD		
8		Total Score Goal 8: Employer of Choice	Avg. 8a – 8c	

Employee Performance Incentive Tally Sheet

Goal	Summary of Goal	Average	Points
1	Grade Level Proficiency	Avg. 1a – 1b	
2	AzMERIT compared to similar districts		
3	3 rd Grade ELA	Avg. 3a – 3b	
4	College and Career Ready	Avg. 4a – 4o	
5	Dropout Rate		
6	Graduation Rate	Avg. 6a – 6b	
7	Market Share		
8	Employer of Choice	Avg. 8a – 8c	
9	District of Choice		
10	Classroom Dollars		
11	Outside Contributions		
12	Communication Rating		
TOTAL		Rubric	
		Score (48)	

Pay for Performance Awarded

90% to 100% = \$500		
80% to 89.9% = \$300		
70% to 79.9% = \$250		
60% to 69.9% = \$200		
50% to 59.9% = \$150		
0% to 49.9% = \$0		